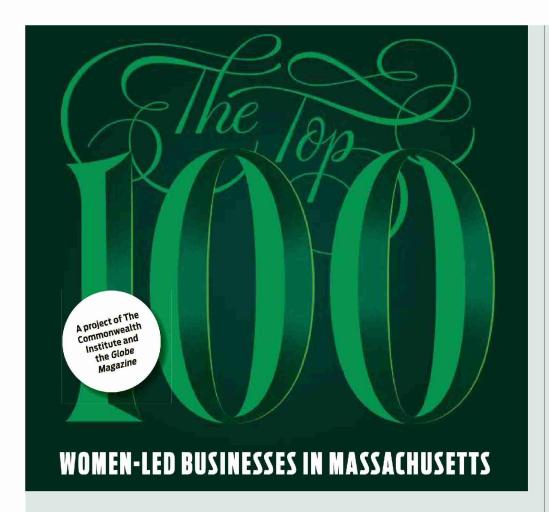
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Meet the female decision makers of the Bay State. The 2019 edition of this list of power brokers includes leaders of health care companies, retail giants, construction heavyweights, financial institutions, nonprofit groups, and many more. All told, the women featured here are calling the shots for thousands of employees and billions in revenue.

HOW THE LIST WAS CREATED

The Commonwealth Institute, a nonprofit that supports female business leaders, examined revenue or operating budget as well as other variables, including number of full-time employees in the state, workplace and management diversity, and innovative projects. TCI then ranked organizations according to its own formula. This is the 19th* year that TCI has created the list, and the seventh year that the *Globe Magazine* has partnered with the group.

NOTE: Leaders in this list were in place at the end of 2018 (the year for which we examined revenue and other data), and a few are no longer at the businesses.

*This year, TCI corrected how it numbers the annual installments in its Top 100 series, denoting the 2019 list as the 19th.



Taken together, the 100 companies on the list represent a total revenue and operating budget of

\$49.5 BILLION

(To be precise, \$49,454,261,990)



Northeast Arc DANVERS Human Services Jo Ann Simons PRESIDENT AND CEO

J.Jill QUINCY Retail or Wholesale Paula Bennett (January-April 2018) Linda Heasley (since April 2018) PRESIDENT AND CEO

Talbots HINGHAM Retail or Wholesale Lizanne Kindler

Boston Medical Center Health System BOSTON Health Care Kate Walsh

PRESIDENT AND CEO



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6 / Mount Auburn Hospital CAMBRIDGE

Health Care Jeanette G. Clough President

7 / Dana-Farber Cancer Institute

BOSTON Health Care Laurie H. Glimcher President and CEO

8 / Emerson Hospital CONCORD

Health Care Christine Schuster President and CEO

9 / Brigham Health

Health Care Elizabeth G. Nabel President

10 / Boston Children's Hospital

BOSTON Health Care Sandra L. Fenwick

11 / University of Massachusetts Lowell

LOWELL Education Jacqueline Moloney

Chancellor

12 / Globalization **Partners**

BOSTON Global Expansion Platform Nicole Sahin

13 / Lantheus Medical Imaging

NORTH BILLERICA Health Care Mary Anne Heino President and CEO

14 / Analysis Group BOSTON

Consulting Martha S. Samuelson CEO and Chairman

15 / The Greater **Boston Food Bank** BOSTON

Human Services Catherine D'Amato President and CEO

16 / Bentley University WAITHAM

Education Gloria Cordes Larson (January through June 2018) and Alison Davis-Blake (since July 2018) President

17 / Sensata Technologies

ATTLEBORO Engineering Martha Sullivan

18 / Rue Gilt Groupe

BOSTON Retail Lisa Rhodes

President and Chief Merchant

19 / Hebrew SeniorLife Health Care Services and Hebrew Rehabilitation Center

ROSLINDALE Health Care Mary Moscato President

20 / Akcea Therapeutics

Biotechnology Paula Soteropoulos

21 / The Dimock Center ROXBURY **Human Services** Myechia Minter-Jordan President and CEO

22 / Oxfam America

BOSTON Nonprofit **Abby Maxman** President and CEO

23 / Copyright **Clearance Center**

DANVERS Content and Licensing **Tracey Armstrong** President and CEO

NHAT WE'VE LEARNED

EXECUTIVES OFFER SOME OF THEIR BEST ADVICE FOR THE NEXT GENERATION OF WOMEN LEADERS By Alison Goldman

CHRISTINA SEVERIN

PRESIDENT AND CEO OF COMMUNITY CARE COOPERATIVE

Learn from every example (even the bad ones).

"In many ways, every boss that I had was enormously influential on me for what they did well or what they didn't do well. And some of the stuff was technical, like the way they could work with data. Some of it was ways not to have a conversation; some of it was ways to have a conversation. Some of it was just observing what an enormous heart many people had or how much they had my back; how they were [willing and] not willing to be vulnerable; ways that they supported diversity and inclusion in the workplace, or didn't."



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MYECHIA MINTER-JORDAN / FORMER PRESIDENT AND CEO OF THE DIMOCK CENTER, NOW EXECUTIVE VICE PRESIDENT AND CHIEF IMPACT OFFICER FOR DENTAQUEST

If you're at the table, you're supposed to be there. Remember that.

"Never question whether or not you are supposed to be in a room or at a table in a place where you're contributing to decision making. There were so many times where I recognized that if I wasn't at a table and I wasn't representing the underserved, that the decisions made may have gone in a completely different direction. Leveraging and using your voice to represent those who may not have the opportunity to be in that room is really important."

LISA RHODES / PRESIDENT AND CHIEF MERCHANT OF RUE GILT GROUPE

Focus on the work, not the title.

"My aspiration in life was to be a CEO, and I had that role, and I did not like that role. I had a target, I had a wish, I had a dream, and it was about a title. The moral of the story is, know where you can have the greatest impact. That's about passion, that's about [being] who you want to be. Be confident in the place that you're best. I add more value to the company in the role I am in today than I think I would in a different role. I learn every day."

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24 / WilmerHale
BOSTON
Law
Susan Murley
Co-Managing Partner

25 / Worcester Polytechnic Institute WORCESTER Education

Laurie Leshin President

26 / Atlas Travel & Technology Group MARLBOROUGH Travel Services Elaine Osgood Founder and CEO

27 / Care.com
WALTHAM
Consumer Services
Sheila Lirio Marcelo
Founder, Chairwornan, and
CEO

28 / HUB International New England WILMINGTON Insurance Mim Minichiello President, Employee Benefits, New England

29 / John Hancock BOSTON Financial Services and Insurance Marianne Harrison

President and CEO

30 / Suffolk University BOSTON Education Marisa Kelly President

31 / Partners Community Physicians Organization SOMERVILLE Health Care Lynn A. Stofer

32 / Fidelity Investments BOSTON Financial Services **Abigail P. Johnson** Chairman and CEO

33 / May Institute RANDOLPH Human Services Lauren C. Solotar President and CEO 34 / New England Donor Services WALTHAM Health Care Alexandra K. Glazier President and CEO

35 / Northbridge Cos. BURLINGTON Health Care Wendy Nowokunski President and Cofounder

36 / Cape Cod 5 ORLEANS Financial Services Dorothy A. Savarese Chairman, President, and CEO

37 / Melmark New England ANDOVER Education, Human Services Rita M. Gardner President and CEO

38 / Massachusetts Medical Society WALTHAM Nonprofit Lois Dehls Cornell Executive Vice President

39 / Ascentria Care Alliance WORCESTER Human Services Angela Bovill President and CEO

40 / ezCater
BOSTON
IT Services or Technology
Stefania Mallett
Cofounder and CEO

41 / Regis College WESTON Education Antoinette M. Hays President

42 / Audley Travel BOSTON Travel Services Jacqui Lewis President and Managing Director, North America

43 / TD GardenBOSTON
Sports and Entertainment **Amy Latimer**President

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44 / Comcast - Greater **Boston Region** CHELMSFORD

Communications Tracy Pitcher Senior Vice President, Greater Boston Region

45 / Nic+Zoe

NATICK Retail or Wholesale Susie Mulder CEO

46 / Axcelis Technologies

BEVERLY IT Services or Technology Mary G. Puma

47 / Elaine Construction Co.

NEWTON UPPER FALLS Construction Lisa B. Wexler President

President and CEO

48 / Pine Street Inn

BOSTON Human Services Lyndia Downie President and Executive

Director

49 / The Advocator Group

WAKEFIELD Social Security Disability Advocacy Julie Turpin CEO

50 / Zipcar

Transportation Technology Tracey Zhen President

51 / Cape Air HYANNIS

Airline Linda Markham

President and Chief Admin-

istrative Officer

52 / Princess House TAUNTON Direct Selling **Connie Tang**

President and CEO

53 / Shriners Hospitals for Children — Boston

BOSTON Health Care Eileen Skinner Administrator

54 / Candlewick Press

SOMERVILLE **Publishing** Karen E. Lotz

President, Publisher, and **Group Managing Director**

55 / The Grommet SOMERVILLE

Retail or Wholesale Jules Pieri and Joanne Domeniconi

Cofounder and CEO; Chief Discovery Officer

56 / Lowell Community **Health Center**

LOWELL Health Care Susan West Levine

57 / Onyx Specialty **Papers**

SOUTHLEE Manufacturing

Patricia Begrowicz
President and Co-Owner

58 / Toward Independent Living and Learning DEDHAM

Human Services Dafna Krouk-Gordon Founder and President

59 / Avedis Zildjian Co.

NORWELL Manufacturing Craigie Zildjian

Executive Chair and President

60 / Catholic Charities of the Archdiocese of Boston

SOUTH BOSTON Human Services Deborah Kincade Rambo President

61 / Codman Square **Health Center** DORCHESTER Health Care

Sandra Cotterell



JANE KAPLAN PECK

OWNER AND COO OF KAPLAN CONSTRUCTION

Be your own champion.

"One time [when I was just starting out], a female architect — I was at her office — said, 'Jane, can you get coffee for everybody?' And I looked around, and I said yes. And I still, to this day, wish I hadn't. Because no, that wasn't my role. I was there to help with the meeting. I know nobody would have ever asked a man to do that. I think at the age of 22, it's hard to realize that you have the right to [advocate for yourself]."

CHRISTINE LIN

PRESIDENT AND CEO OF CAMBRIDGE **NETWORK**

Take moments to stop and give yourself credit.

"I think it's important that we memorize happy moments. We have to give ourselves credit for things we have achieved, and [for when] we went above and beyond. Record those memories in a way that will fuel [your] energy in down times. When times are difficult, bring yourself to those happy and encouraging moments. Say, 'Hey, I did that once. I can do this again. I can do it even better."



MINDY S. LUBBER / CEO AND PRESIDENT OF CERES



Don't worry so much about making the wrong choice.

"It used to worry me that I might make the wrong decision. I'm less worried about that now. People need to take risks in the workplace — calculated risks, thoughtful risks, or even just do your best in an imperfect information world. I don't want anybody to think that if they make the wrong decision, they failed. Sometimes you make the wrong decision. Own it, fix it, be honorable about it, and that's OK, too."

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DOROTHY A. SAVARESE

CHAIRMAN AND CEO OF CAPE COD 5

Put your game face on for salary negotiations.

"My father always said to me, 'A salary is a company's perception of what you're worth.' And one of the things that I know, statistically speaking, is women tend to not negotiate on salary. So I ask women to think of business as a sport because you take it a little less personally when it gets to salary negotiation. Think: Here are my qualifications. Here's the position. What should a person — don't think of it as you — get paid? Think of [a company's] offer as an opening offer. You're not going to hurt their feelings by saying, 'It seems like, from my perspective, it should be X. Would you consider that instead?' "

SHEILA LIRIO MARCELO / FOUNDER, CHAIRWOMAN, AND CEO OF CARE.COM

Redefine work-life balance.

"Interviewing for my first jobs out of college, I was afraid to share that I was a young mother. I bought into the notion that I'd be seen as less committed than other candidates, that I wouldn't be considered for the tough assignments, that work and life

were two separate ledgers in zero-sum competition with each other. But that's not how life works. I'm not being my authentic self if I can't bring my whole self to work. Kids get sick at school and need to be picked up early, and clients sometimes have an urgent question that can't wait until Monday. I focus on integration and a purpose-driven life, because both work and life deserve the best version of ourselves."



62 / D'Youville Life & Wellness Community

LOWELL Health Care

Naomi Prendergast

President and CEO

63 / Cushman & Wakefield

BOSTON Real Estate

Carolyn Sidor Managing Principal, New England

64 / Carleton-Willard Village

BEDFORD
Senior Living
Barbara A. Doyle
President and CEO

65 / Kaplan ConstructionBROOKLINE

Construction
Jane Kaplan Peck
Owner and COO

66 / Morgan Memorial Goodwill Industries

BOSTON Human Services **Joanne K. Hilferty** President and CEO

67/ Shepley Bulfinch

Architecture
Carole Wedge

68 / Leading Edge Real Estate

WINCHESTER Real Estate **Linda O'Koniewski**

69 / Cambridge Network

WALTHAM Education Christine Lin President and CEO

70 / Boston Ballet BOSTON

Arts Nonprofit

Meredith (Max) Hodges

Executive Director

71 / Thomson Safaris and Affiliates

WATERTOWN Travel Services Judi Wineland Cofounder and CEO

lle Life & 72 / Travel Leaders

FRAMINGHAM Travel Services **Diane Mullahy** President

73 / Whittier Street Health Center

ROXBURY Health Care, Human Services

Frederica M. Williams

President and CEO 74 / The Trustees of

Reservations
BOSTON
Nonprofit Conservation and
Preservation Organization

Barbara Erickson President and CEO

75 / United Personnel Services

SPRINGFIELD
Staffing
Tricia Canavan
President and CEO

76 / Acorio BOSTON

IT Services or Technology Ellen Daley CEO

77 / BlueHub Capital

BOSTON
Community Development Financial Institution;
Nonprofit
Elyse D. Cherry

78 / East Cambridge Savings Bank

CAMBRIDGE
Financial Services
Gilda M. Nogueira
President and CEO

79 / Hollister Staffing

BOSTON
Staffing
Kip Hollister
Founder and CEO

80 / E. T. & L. Corp.

STOW
Construction
Jennie Lee Colosi
President and Treasurer

81 / NVNA and Hospice NORWELL

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Health Care
Renee McInnes

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82 / Reading Cooperative Bank READING Banking Julieann M. Thurlow President and CEO

83 / P.J. Spillane Co. EVERETT Construction Sarah Spillane CEO

84 / Tantara Corp. WORCESTER Construction and Environmental Services

Dawn A Dearborn
President

85 / Ceres BOSTON Sustainability Nonprofit Mindy S. Lubber CEO and President

86 / Lasell Village NEWTON Human Services and Education Anne E. Doyle President

87 / InkHouse
WALTHAM
Communications
Beth Monaghan
Cofounder and CEO

88 / KHJ Brand Activation BOSTON Advertising Judy Habib CEO

89 / Front Line
HOPEDALE
Construction
Nancy Salter
President

Services
BOSTON
Consulting, Financial
Services
Mindy Berman

90 / Investor Group

Mindy Berman Managing Director and Cofounder

91 / Wellesley Asset Management WELLESLEY Financial Services Darlene Murphy President 92 / BellXcel WESTWOOD Education Lauren Sanchez G

Lauren Sanchez Gilbert CEO

93 / Nitsch Engineering BOSTON Engineering Lisa A. Brothers Chairman and CEO

94 / KNF&T Staffing Resources BOSTON Staffing Elizabeth A. Tucker President and CEO

95 / Addgene WATERTOWN Nonprofit Biotechnology Joanne Kamens Executive Director

96 / Radius Financial Group NORWELL Financial Services, Insurance, Real Estate Sarah Valentini Cofounder

97 / Benoit Mizner Simon & Co. Real Estate WELLESLEY Real Estate Debi Benoit, Amy Mizner, and Sheryl Simon Principals and Co-Owners

98 / Athena Capital Advisors LINCOLN Financial Services Lisette Cooper Founder, Managing Partner, and Chief Investment Officer

99 / The Resource Connection MIDDLETON Staffing Janet Santa Anna President and CEO

100 / Lancaster Packaging HUDSON Purchasing Services and Wholesale Distribution Marianne Lancaster President **LAURIE LESHIN** / PRESIDENT OF WORCESTER POLYTECHNIC INSTITUTE

Don't just find a mentor - build a mentorship network.

"When I was 19 years old and I was interested in a summer internship at NASA, I cold-called one of the only women full professors in astronomy. Not only did she talk to me about it, she picked up the phone and called the person who was running the program. When I was a young faculty member, one professor in our department could teach anybody anything, so every time before I would go stand up in front of my 225-student intro geology class, I would go see him. But he wasn't going to help me on the research grant side because he didn't really do that, so I had another mentor [for] that."





LISA A. BROTHERS CHAIRMAN AND CEO OF NITSCH ENGINEERING

Create your own opportunities.

"When [Nitsch Engineering founding principal] Judy Nitsch announced she was going to start her own company, I was 26 years old, and I followed her into her office and said, 'Not without me.' Judy had a non-solicitation [agreement] with her partners. If I hadn't approached her, as much as she wanted me to be with the new company, she never would have approached me. Women, especially in a male-dominated field, sometimes think that if they just work really hard, they'll get noticed and they'll get promoted. You have to step forward'

LYNDIA DOWNIE / PRESIDENT AND EXECUTIVE DIRECTOR OF PINE STREET INN



Go ahead and change your plans.

"When I first came to Pine Street, I had applied to law school, [so] I applied for a six-month job for the winter. At the end of that six months, the woman who hired me asked if I wanted to stay. And I thought, I will defer law school and stay for one more year. If you had said to me when I first came here I'd still be here, I would have said, 'Absolutely not. I have another plan in mind.' But you sometimes just have to be opportunistic about what's in front of you and go with your heart."

Note: Interviews have been edited and condensed.